

THE CATHOLIC HEALTH ASSOCIATION

STRATEGIC PLAN

2025-2027

EXECUTIVE SUMMARY

Throughout our history, Catholic health care has been guided by the tradition of our founding congregations to carry forth the healing ministry of Jesus. Today, we continue to be graced by and called to that same innovative spirit of our Catholic Sisters, Brothers, Clergy, and Laypersons. This apostolic heritage has guided Catholic Health Care's commitment to human dignity and the common good and impels us to care for the whole person from conception to natural death. Through our loving God, we are intrinsically connected with one another and all of creation.

We, the Catholic Health Association, are compelled to ensure access to care for all so everyone has opportunities to reach their full potential. We know that business as usual is no longer acceptable or sustainable. We envision a reimagined health ecosystem in which health care is not a commodity but a human right integral to a just society and a strong, healthy national community. Our Strategic Plan creates the groundwork for our commitment to fostering human flourishing by uniting our members and all people of goodwill to prioritize the dignity of each person and the common good.

MISSION

CHA advances the Catholic health ministry of the United States in caring for people and communities.

VISION

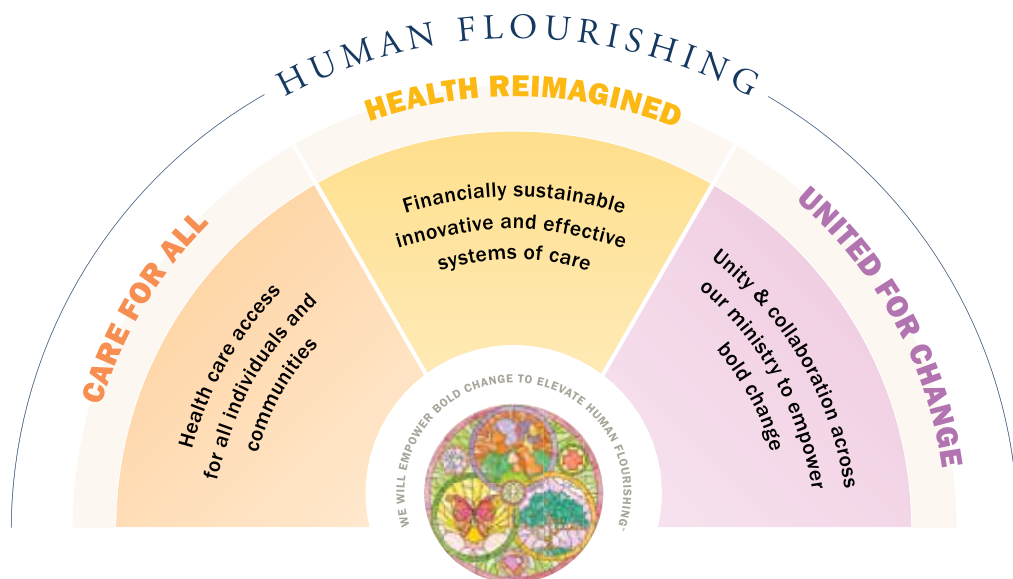
We will empower bold change to elevate human flourishing.SM

CHA IS

A passionate voice for Jesus' mission of love and healing

A valuable resource for information, services and programs

A vibrant community of members joined in a shared mission



CARE FOR ALL

OVERALL GOAL

Reflecting Catholic health care's commitment to Human Dignity and Concern for the Poor and Vulnerable, we will advocate for access to health care for all individuals and communities consistent with our faith tradition.

OBJECTIVE 1

Identify and develop policy options to support universal access and affordability along the full continuum of care.

OBJECTIVE 2

Ensure a strong and viable health care safety net to expand access and equitable care for all.

HEALTH REIMAGINED

OVERALL GOAL

Reflecting Catholic health care's commitment to Justice and Stewardship and guided by all our values, we will lead and advocate for the development of a financially sustainable and innovative system of care that enables optimal health for individuals and communities.

OBJECTIVE 1

Unify members in supporting the need to redesign the health care system.

OBJECTIVE 2

Convene members and experts to research, evaluate, and prioritize alternatives to the current system that establish a sustainable health model to promote and support preventive care and the well-being of individuals, prioritizing spiritual, mental, and physical health.

UNITED FOR CHANGE

OVERALL GOAL

Reflecting Catholic health care's commitment to the Common Good and Pluralism, we will strive to unify members and our ecclesial partners; and foster greater collaboration with others to empower the change necessary to elevate human flourishing while preserving the mission of Catholic health care.

OBJECTIVE 1

Catalyze members to decisively articulate the identity and value of Catholic health care.

OBJECTIVE 2

Engage and align Ecclesial and other Catholic partners in supporting the need to redesign the health care system.

OBJECTIVE 3

Influence external stakeholders to gain acceptance and appreciation of the value of Catholic health care and the unique contributions to those served.