

*CHA 2019 SPONSORSHIP INS
MERGERS, ACQUISITION AND THE COMMON GOOD*


Can Mergers Serve the Common Good?

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Overview

- Context
- Common good
- Discernment
- Challenges
- Discussion





Common good

- **“that which benefits society as a whole, in contrast to the private good of individuals and sections of society”** (Encyclopedia Britannica)
- **“the sum of those conditions of social life which allow social groups and their individual members relatively thorough and ready access to their own fulfillment”** (GS 26)

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Common good

Social systems and institutions

- Economic systems
- Legal and political systems
- Public safety and security systems
- Health care systems
- Educational systems
- Ecological systems

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Decision making

- Context
- Facts
- Options
- Deciding
- Acting
- Evaluating

Discernment

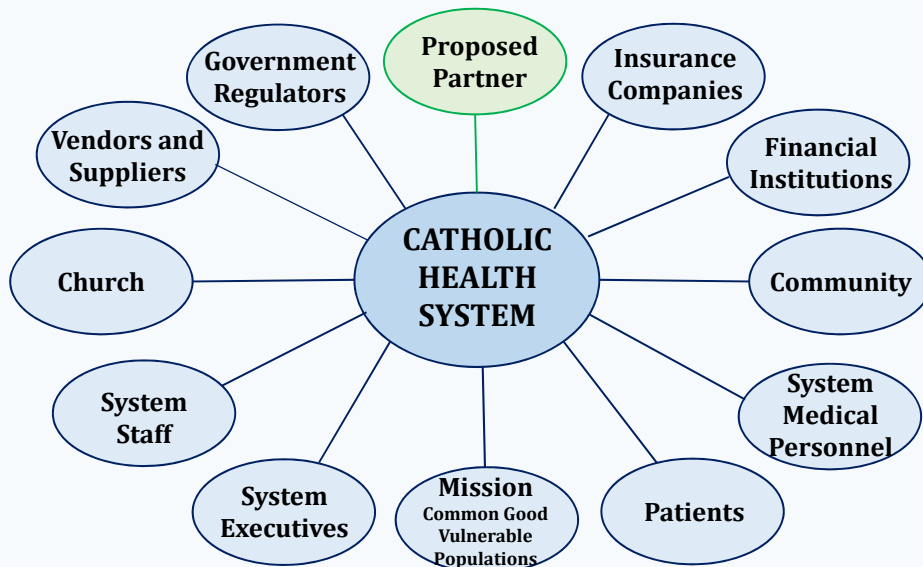
- Mission driven
- Moral imagination
- Adaptive thinking
- Ministry of the Church

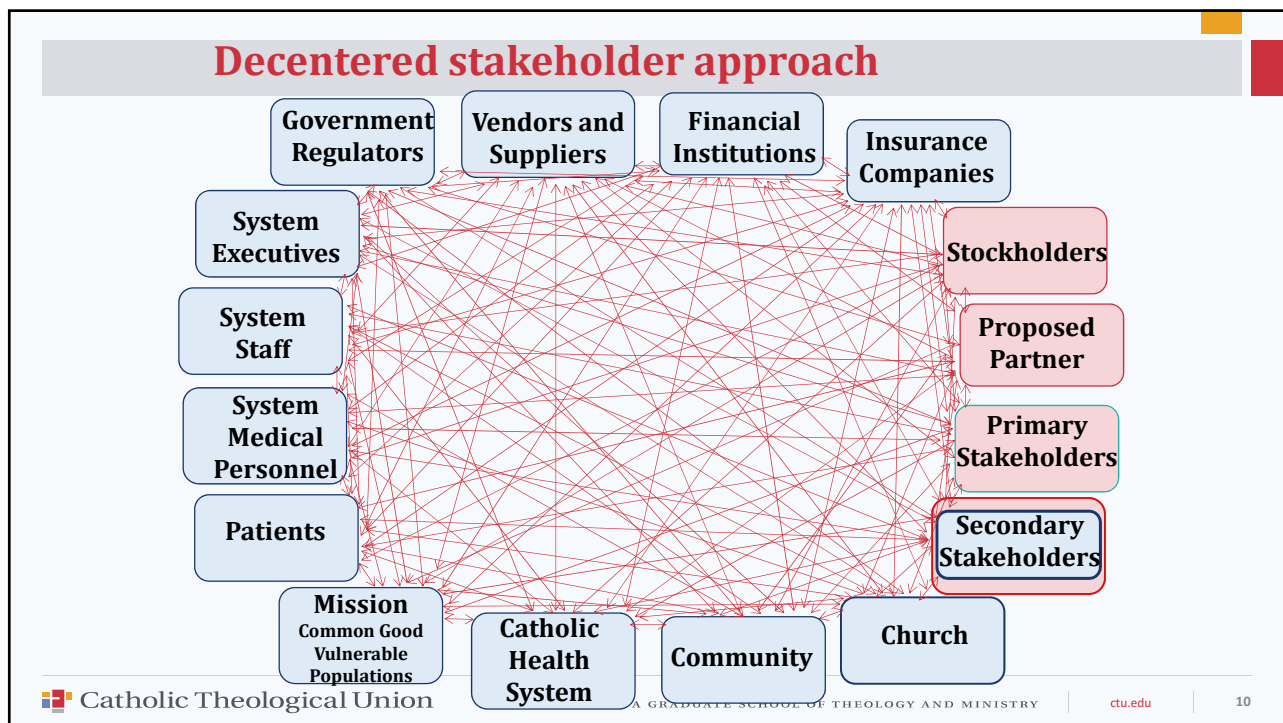
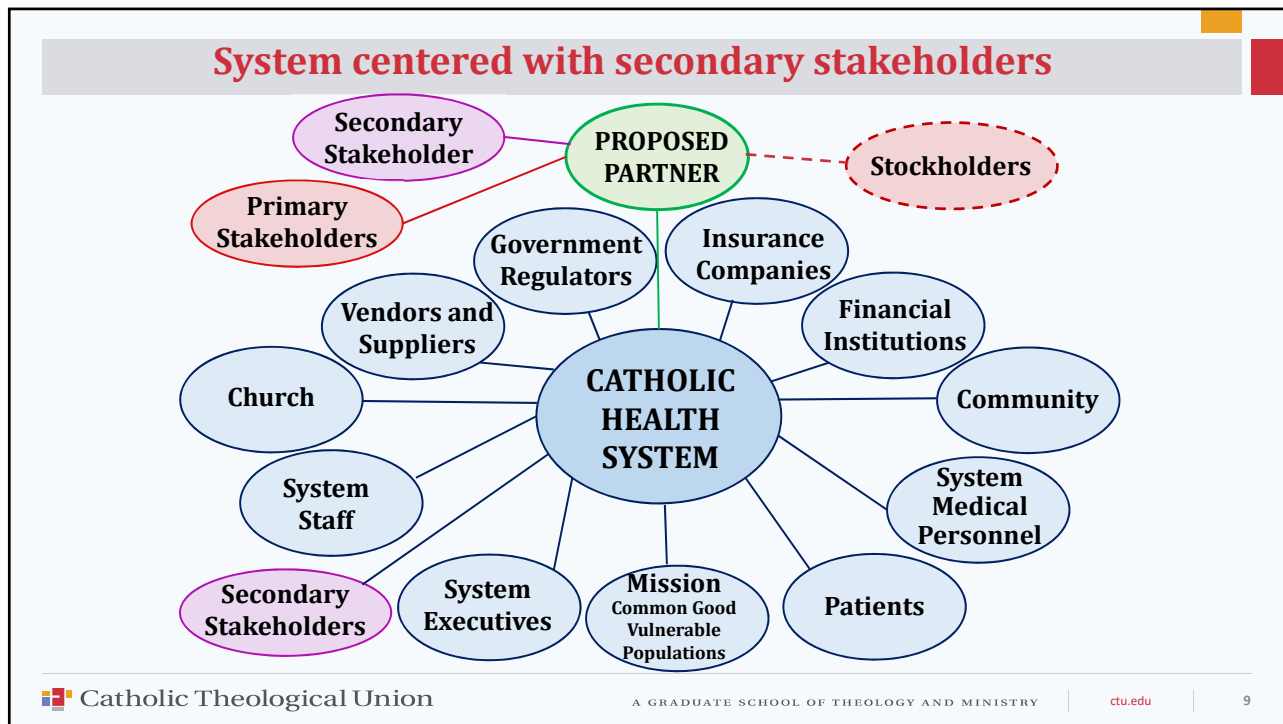
Challenges

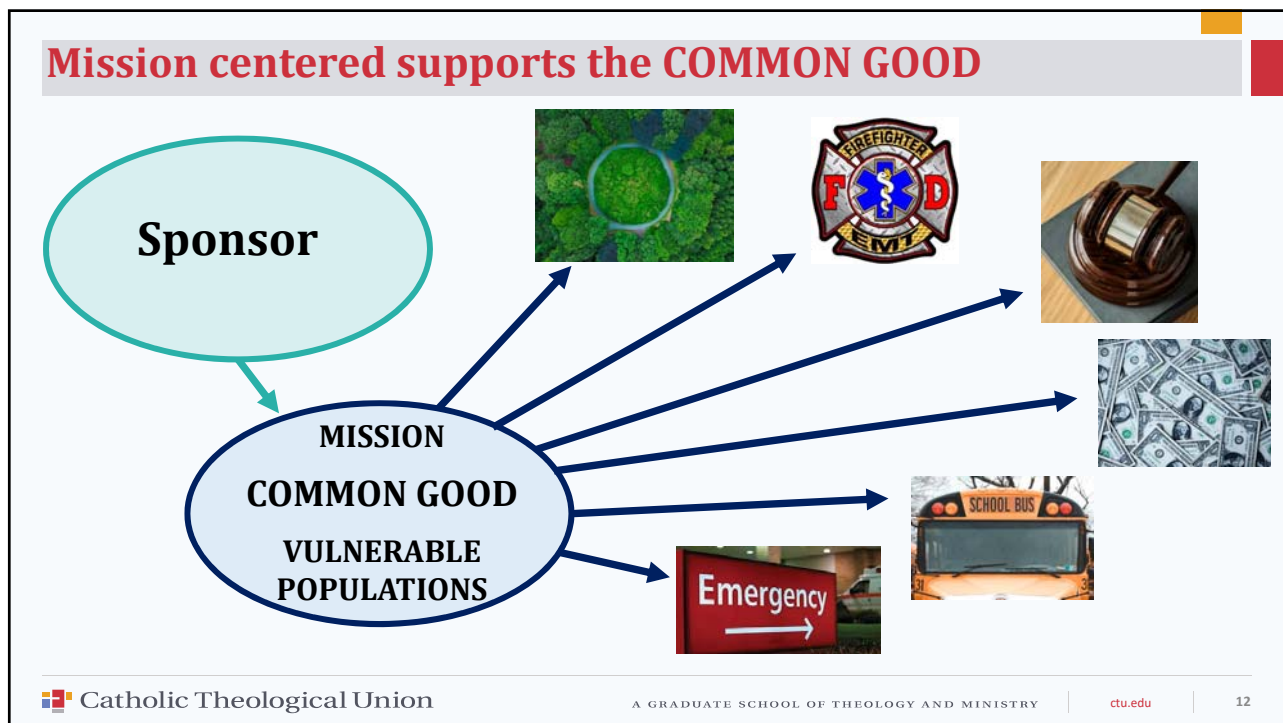
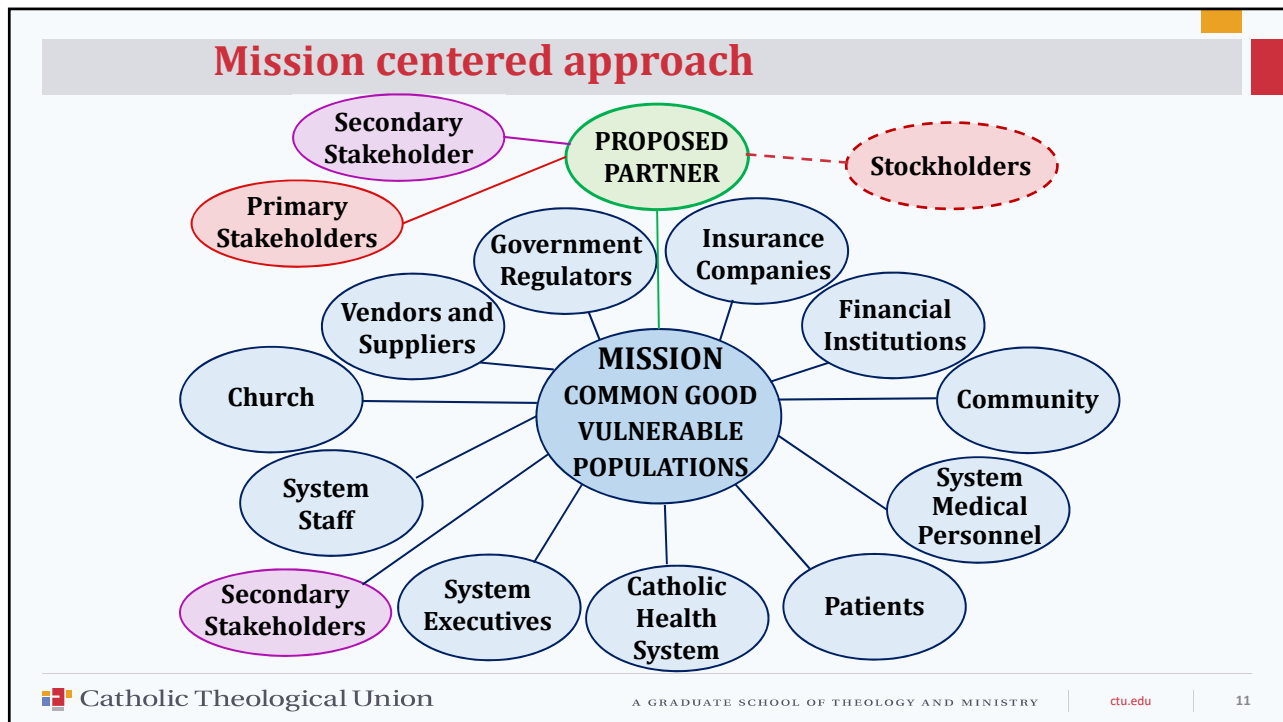
- Acknowledging and addressing complexity
- Fiscal responsibility
- Consideration of stakeholders
- Staying mission centered

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System centered approach - primary stakeholders







**Questions and
discussion**

Thank you for your attention!

Figures on slides 8 through 12 are adapted from Werhane, Patricia H. "Globalization, mental models and decentering stakeholder approaches." In *Stakeholder Theory: Impact and Prospects*, edited by Robert Phillips, 111-129. Cheltenham, UK: Elgar Publishers, 2011.

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